Strategic Plan for Abaca

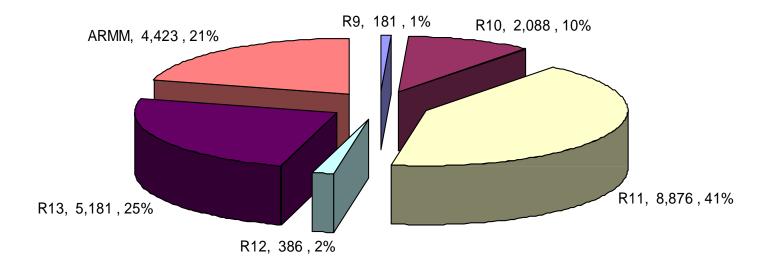
Southern Philippines 2004 - 2014

Industry Situation

- National production:
 - 65,220 mt (1994)
 - 70,423 mt (1998)
 - 69,818 mt (2003)
- Total production for Mindanao:
 - 15,975 mt (1994)
 - 18,784 mt (1998)
 - 19,052 mt (2003)

Top producing areas are R11, R13 and ARMM

Distribution of Abaca Production in Mindanao, mt (2002)



Hectarage

- Total hectarage in the country
 - 102,404 ha (1990)
 - 106,683 ha (2002)
 - * 0.3% growth per year
- Total area in Mindanao
 - 27,047 ha (1990)
 - 29,668 ha (2002)
 - * 0.8% growth per year

Trend in Mindanao

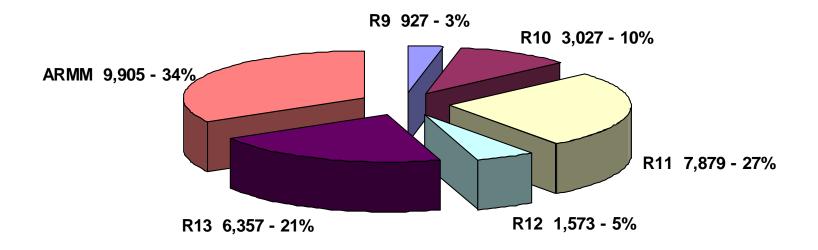
- Area highest in ARMM
 - 12,525 ha (1990)
 - 9,345 ha (1995)
 - 9,721 ha (2002)

*34% of Mindanao

- Close 2nd in hectarage is R11
 - 5,193 ha (1990)
 - 7,879 ha in 2002
 - * 27% in 2002
- The rest of Mindanao increased in area under production

About 29,668 has are planted to abaca in Mindanao, directly involving some 22,321 farm-families.

Distribution of Hectarage in Mindanao (2002)



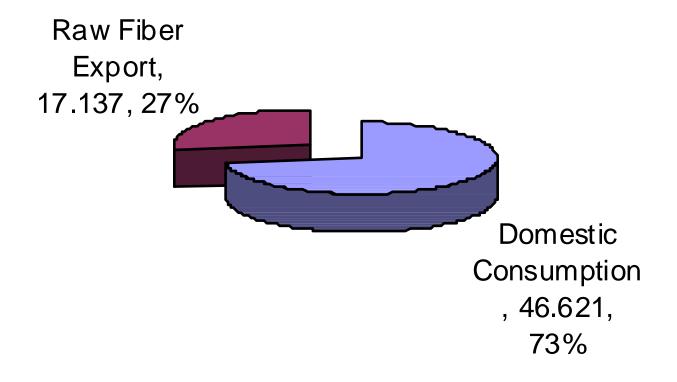
Trend in yield

- National average yield
 - 0.58t/ha (1990)
 - 0.72 t/ha (2000)
 - 0.63t/ha (2002)
- Average yield in Mindanao
 - 0.65t/ha (1990)
 - 1.0t/ha (2001)
 - 0.71t/ha (2002)
 - * 2.92% average growth/year

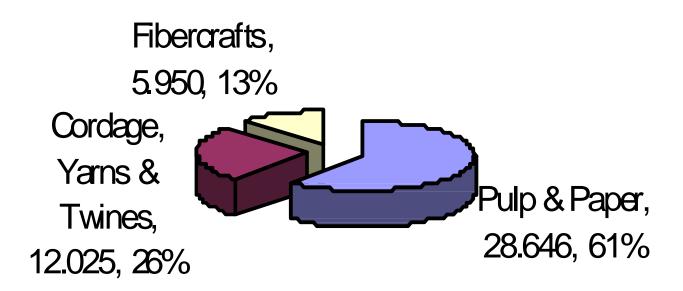
Trend in Yield Mindanao

- Highest yielding Regions (2001)
 R12 (1.45 t/ha)
 - R11(1.11 t/ha)
 - R13 (1.0 t/ha)
- Lowest yielding is R9
 - 0.8 t/ha (1990)
 - 0.18 t/ha (2001)

Utilization of Abaca (2002)



Distribution of Usage by Sector (2002)



Demand

- Pulp sector accounts for 62.8 percent of domestic consumption;
- It is the fastest growing sector at 3.6 percent per year during the last 10 years(1994-2003);
- Strategic focus will be on Pulp

Pulp Demand

- Domestic Source:
- Newtech pulp mill needs 60 mt/day and to increase to 90 mt/day by 2005
- Two pulp mills in R8 needs 40 mt/day
- Foreign source (Ecuador) is 414.54 mt/year

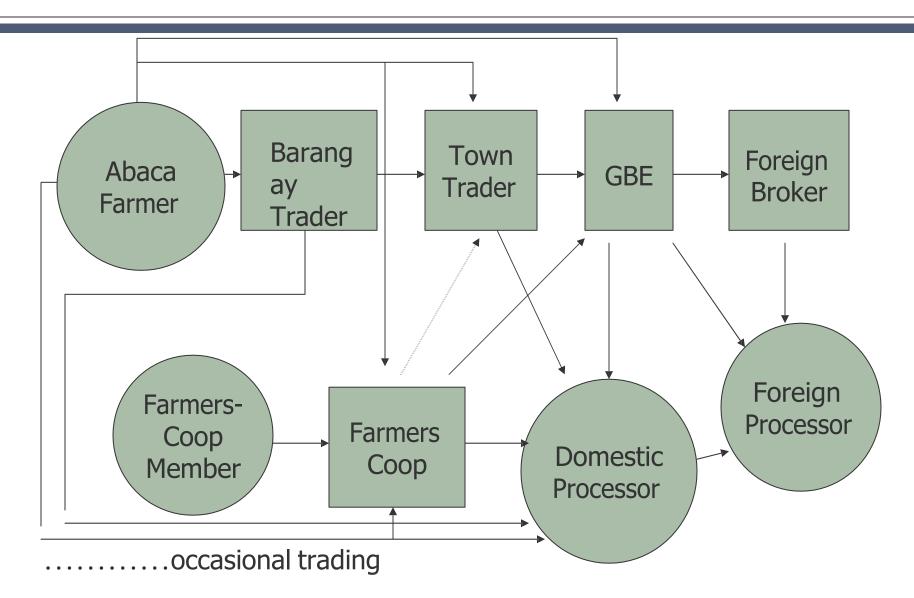
Supply and Demand Projection in Mindanao, at 5% growth rate, in MT

| Year | Supply | Demand | Gap |
|------|--------|--------|--------|
| 2004 | 19,505 | 27,896 | 8,391 |
| 2009 | 22,461 | 46,901 | 24,383 |
| 2014 | 24,676 | 49,378 | 24,702 |

Area requirement

 To fill up demand gap an additional 32,936 has. will be needed at present yield and yield growth level of 2.38 %

Marketing Channels



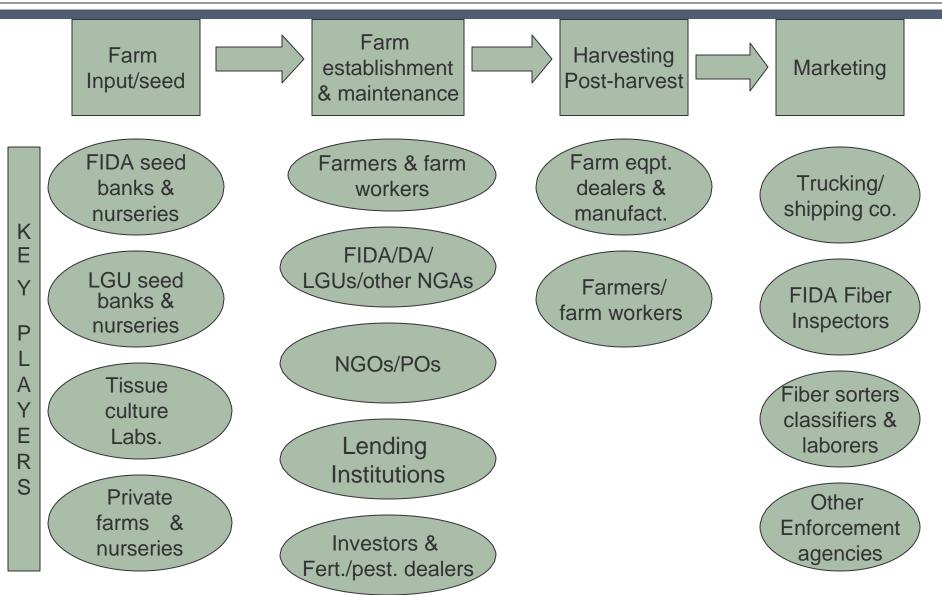
_regular trading



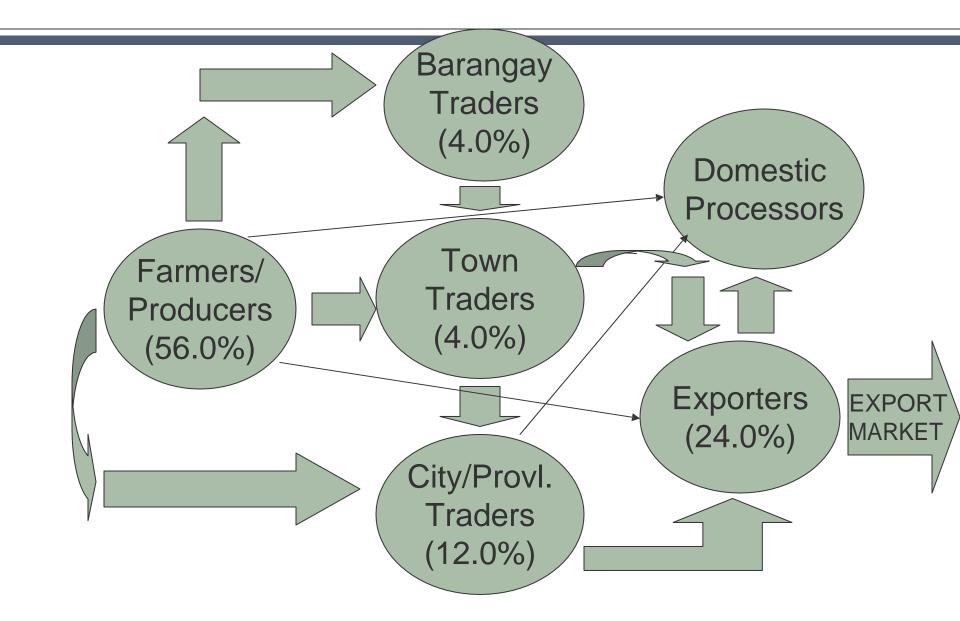
Geographical flow of Mindanao abaca fiber

ABACA FIBER SUPPLY CHAIN MATRIX:

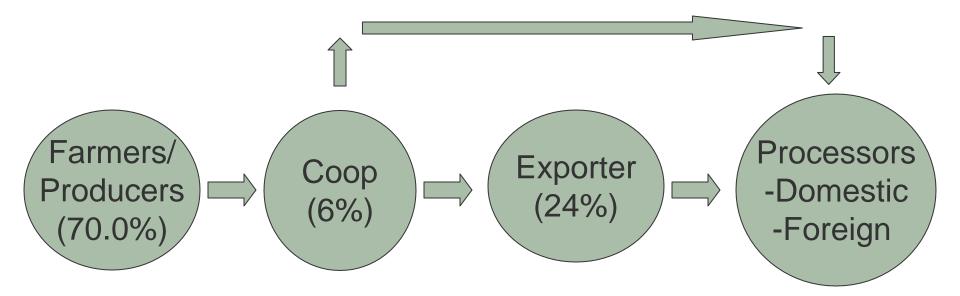
1. Fiber Production:



2. Fiber Marketing Chain and Costs:



3. Proposed Fiber Marketing Chain and Costs:



Strengths

- Typhoon free areas
- Large expansion areas
- Hosts the biggest pulping plant in the country
- Suitable climate and soil condition
- Strong LGU support

Weaknesses

PRODUCTION

- 7.0 % reduction in yield due to diseases
- Existence of unproductive abaca farms
- Insufficient number of Spindle Stripping Machines
- Low adoption of recommended technologies
- Insufficient available disease-free planting materials

MARKETING

- Accessibility of farm to market road
- Several tiers (up to 7) of traders
- Limited supply of desired quality fibers.

Opportunities

- Increasing demand from the local pulp mills
- New uses of abaca
- Interest of corporate investors on abaca
- Generates employment
- Increasing demand for pulp in China for tea bags of 20 metric tons per day.
- World trend for biodegradable products including packaging materials, and the stringent anti-pollution laws adopted by importing countries pushed for the demand for abaca fibers and its products;

Threats

- Presence of abaca substitutes
- Production of abaca in other countries such as Indonesia
- Peace and order situation in Mindanao



Mindanao shall become the number one supplier of high quality abaca fiber in the country.

MISSION:

To meet the quality fiber requirement of all end users in Southern Philippines, and provide excess production to the rest of the country's fiber needs.

OBJECTIVES:

- 1. To increase the production and supply level by 22% or a total of 55,396 mt in 2010.
- To supply 100% of Mindanao's needs and 50% of the country's fiber requirements by 2015.
- 3. To improve marketing system.
- 4. To enhance awareness through improved abaca IEC materials.

HOW DO WE GET THERE?

STRATEGIES:

I.Increase Fiber Production

- 1. Increase yield and quality per unit area
 - Adoption of Improved Cultural Management Practices
 - Enhance Commercial Stripping through LGU/ National Government Initiatives
 - Mechanized SSM
 - Promote Manual Stripping on Extremely Remote Areas
- 2. Abaca Expansion
 - Contract growing (Investors + Grower)
 - LGU Partnership
 - NGO Assisted Farmers

HOW DO WE GET THERE?

STRATEGIES:

- 3. Comprehensive Rehabilitation
 - Use of recommended varieties
 - Efficient disease management
 - Promote Abakahoyan concept (Shading/Agro-forestry)
 - Improved cultural management

II. Improved Present Marketing System

- 1. Promote abaca industry clustering with other industry
- 2. Direct marketing arrangement
- 3. Organization of abaca farmers into cohesive groupings
- 4. Encourage market matching
- 5. Market intelligence

HOW DO WE GET THERE?

STRATEGIES:

III.Improved Abaca Industry Awareness

- 1. Use of tri-media
- 2. Increase participation to Agro-Industrial Trade Fairs

ACTION PLAN

| Interventions | Key Players | Funding Requirement (in P million) |
|---|---|--|
| 1. Conduct of 36 TOT by 2012 | DA-FIDA, LGUs | 2.20 |
| 2. Rehabilitation of 7,161 hectares by 2013 | DA-FIDA, LGUs, Farmers | 186.0 |
| 3. Expansion and development of 15,000 new farms by 2011 | DA-FIDA, LGUs, DENR, SCUs, NCIP, NGOs, Farmers/Investors, Traders/Exporters/ Processors | 667.0 |
| Acquisition of 967 units spindle-stripping machines by 2012 | DA-FIDA, LGUs, LiveCor, Private investors, Foreign- funded NGOs | 80.0 |

ACTION PLAN

| Interventions | Key Players | Funding Requirement (in P million) |
|---|---|--|
| 5. Establishment of 60 hectares techno-demo farms by 2010 | DA-FIDA, Farmer- cooperators, Fertilizer and Pesticide Dealers | 3.0 |
| 6. Conduct of 78 modules FFS and Lakbay-Aral by 2014 | DA-FIDA, LGUs, Fiber exporters and processors | 5.0 |
| 7. Strengthening and organizing of 85 farmers associations/cooperatives by 2014 | DA-FIDA, LGUs, NGOs, Farmers, NGAs (NCIP, DOLE-BRW, DAR, etc) | 1.30 |
| Forging of 71 direct marketing agreements by 2014 | DA-FIDA, LGUs, DTI, Farmers Asso/Coop, Traders, Exporters & Processors | 1.30 |

ACTION PLAN

| Interventions | Key Players | Funding Requirement (in P million) |
|--|--|--|
| 9. Participation to 31 major trade fairs by 2014 | DA-FIDA, LGUs, DTI, Fiber livelihood associations | 0.80 |
| 10. Conduct of 4 or biennial Mindanao-wide Abaca Summits by 2012 | DA-FIDA, LGUs, Phil. Fiber Exporters & Abaca Pulp Processors Asso., Prov'l. Abaca Dev't. Boards, Fiber asso/coop | 1.70 |
| TOTAL | | 948.3 |